



NOTTINGHAM CITY COUNCIL
OVERVIEW AND SCRUTINY COMMITTEE

Date: Wednesday 9 November 2016

Time: 2.00 pm

Place: Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG

Councillors are requested to attend the above meeting to transact the following business

Corporate Director for Strategy and Resources

Governance Officer: Laura Wilson **Direct Dial:** 0115 8764301

- 1 APOLOGIES FOR ABSENCE**
- 2 DECLARATIONS OF INTERESTS**
- 3 MINUTES** 3 - 8
To confirm the minutes of the meeting held on 5 October 2016
- 4 DISCUSSION WITH THE PORTFOLIO HOLDER FOR RESOURCES AND NEIGHBOURHOOD REGENERATION** 9 - 12
Report of the Corporate Director for Strategy and Resources
- 5 WORK PROGRAMME 2016/17** 13 - 20
Report of the Corporate Director for Strategy and Resources

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

CITIZENS ATTENDING MEETINGS ARE ASKED TO ARRIVE AT LEAST 15 MINUTES BEFORE THE START OF THE MEETING TO BE ISSUED WITH VISITOR BADGES

CITIZENS ARE ADVISED THAT THIS MEETING MAY BE RECORDED BY MEMBERS OF THE PUBLIC. ANY RECORDING OR REPORTING ON THIS MEETING SHOULD TAKE PLACE IN ACCORDANCE WITH THE COUNCIL'S POLICY ON RECORDING AND REPORTING ON PUBLIC MEETINGS, WHICH IS AVAILABLE AT

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NOTTINGHAM CITY COUNCIL

OVERVIEW AND SCRUTINY COMMITTEE

MINUTES of the meeting held in the Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 5 October 2016 from 14.01 - 16.12

Membership

Present

Councillor Brian Parbutt (Chair)
Councillor Glyn Jenkins
Councillor Azad Choudhry
Councillor Gul Nawaz Khan (Vice Chair)
Councillor Neghat Khan
Councillor Anne Peach
Councillor Pat Ferguson
Councillor Leslie Ayoola
Councillor Mohammed Ibrahim
Councillor Patience Uloma Ifediora
Councillor Sue Johnson

Absent

Councillor Georgina Culley
Councillor Ginny Klein
Beverley Frost (3rd Sector Advocate)
Councillor Josh Cook

Colleagues, partners and others in attendance:

Robert Dixon	- Head of Business Growth and International Strategy
Louise Graham	- Voluntary and Community Sector Partnerships Specialist
Rav Kalsi	- Senior Governance Officer
Councillor Nick McDonald	- Portfolio Holder for Business, Growth and Transport
Toni Price	- Head of Community Engagement
Laura Wilson	- Senior Governance Officer

21 APOLOGIES FOR ABSENCE

Councillor Georgina Culley – non Council business
Beverley Frost – other business

22 DECLARATIONS OF INTERESTS

None.

23 MINUTES

The minutes of the meeting held on 7 September 2016 were confirmed and signed by the Chair.

24 DISCUSSION WITH THE PORTFOLIO HOLDER FOR JOBS, GROWTH AND TRANSPORT

Councillor Nick McDonald, Portfolio Holder for Business, Growth and Transport and Robert Dixon, Head of Business Growth and International Strategy delivered a presentation focussing on the priorities and budget challenges within the economic development portfolio. The following information was highlighted:

- (a) In light of significant budget pressures and continued reductions in the amount of government grant, difficult and unpalatable decisions have to be considered in order to support Nottingham's growing economy;
- (b) The objectives for the Economic Development portfolio includes increasing jobs and economic prosperity for Nottingham citizens, a restructured local economy built around the vision of the Nottingham Growth Plan and increased business rate income through growth;
- (c) Support sustained economic growth will be essential to the way the Council funds public services by 2020;
- (d) The agenda for Business Growth and the Council's International Strategy will include a supporting and fostering a vibrant creative industry sector. This involves the Council delivering better support for businesses in the city and building on the work that the Council has achieved by establishing the Growth Hub and looking at the different ways small and medium sized businesses are supported with funding;
- (e) The Council is proactive in securing inward investment and tourism in Nottingham but continues to compete with neighbouring authorities to attract growth;
- (f) There is an ongoing challenge to move increasingly to a model of funding that is cost neutral to the Council, which will involve a transition to self-funded development and growing some of the shared responsibilities in the city with the business sector;
- (g) The Council faces a challenge to managing its finance and resources 'post-Brexit'. This will involve managing resources in the absence of European Regional Development (ERDF) and European Structural Investment funding (ESIF) which poses a significant financial challenge;
- (h) Nottingham's Place Market Organisation cost £740,000 in 2016/17 and in future years it will require more private-sector income. The Council's International Strategy cost £140,000 in 2016/17 plus £150,000 grant income;
- (i) Over the next four years the Council will aim to support the regeneration of the city with businesses filling new factories and offices creating a vibrant city and town centre with an improved retail/leisure offer. The Council will continue to support business growth in Nottingham by supporting local businesses through the Growth Hub (across Derby, Derbyshire, Nottingham and Nottinghamshire), encourage start-ups to blossom in Nottingham as the best

place to start a business in the UK and create high value jobs in the city in sectors such as Life Science, the Creative and Digital sector and the Low Carbon sector;

- (j) The Council Plan 2015-19 includes a commitment to establish Nottingham as one of the UK's top 10 locations for foreign direct investment. This will support a sustained effort to keep Nottingham competitive on the international stage. The Council has pledged to provide high speed broadband for all areas of the city and although improvements are still needed in parts of the Creative Quarter, schemes are in place to support businesses with improvements to their connectivity;
- (k) The Economic Development portfolio has achieved success in the following sectors: the employment rate in the city is 65.2% which is up from 55.4% in 2010; ERDF funding from the Growth Hub has supported 289 small and medium sized businesses in Nottingham; the Council has established a new local funding mechanism which has increased in scale and is now the Midlands Engine Investment Fund, with £250 million to support businesses across East and West Midlands;
- (l) Going forward, the Council will continue to leverage external funding to see that Council funding goes further. There will be a focus on key projects and key targets to ensure that the Council delivers on areas of biggest impact. Key work will continue to take place with external partners to deliver 'the Nottingham agenda' which include vital work with the universities, D2N2 LEP, Intu, Midlands Engine and the wider business community.

Following questions from the Committee, the following information was provided:

- (m) It is not yet clear when European funding will cease but there has been a reassurance that funding commitments with a contractual obligation will continue to go ahead;
- (n) The International Strategy includes a focus on China, India and Germany and has not yet expanded to include emerging markets in the African continent. There is a large Indian population in Nottingham which drives some of the focus on inward investment from the sub-continent. The Council has to focus its capacity on its long-term targets and, whilst there is an acknowledgement that more could be done to attract inward investment from emerging African markets, the Council needs to focus its resources appropriately;
- (o) The Nottingham Skills Fund has provided a range of training sessions but could work with local colleges and FE providers to ensure that the right skills are being taught by local education providers.

RESOLVED to

- (1) thank Councillor Nick McDonald and Robert Dixon for the informative presentation on Business Growth and the International Strategy;**

- (2) review the post-Brexit implications for Nottingham at Overview and Scrutiny on a future Committee date;**
- (3) receive an update from Councillor Nick Donald on his Council Plan priorities in relation to Transport at a future Committee meeting.**

25 VOLUNTARY AND COMMUNITY SECTOR GRANT FUNDING

Louise Graham, Voluntary and Community Sector Partnerships Specialist, delivered a presentation to the Committee on the process for streamlining investment to the voluntary and community sector. The following information was highlighted during the presentation:

- (a) Consultation around the process for Area Based Grant investment took place with a range of stakeholders, including the voluntary and community sector, Area Committee chairs and Portfolio Holders;
- (b) During the process for streamlining the Area Based Grant for 2016-19, instead of looking at what has previously been spent in an area to define grant distribution, the Council used the Indices of Deprivation to help define the areas of most need and realign budgets across the city. As a result of this process, the Council has tried to ensure that each area is given a fair grant distribution;
- (c) The Council's Commissioning and Procurement Sub-Committee endorsed the Area Based Grant distribution for 2016-19 in October 2015 before opening up the process to applications from voluntary organisations to act as Lead Organisations. A number of City Councillors were involved in grant panels that made recommendations prior to appointing Area Leads;
- (d) There are a number of priority areas which form the basis of the services delivered across the city, for example the priority area of youth activity includes universal youth work and targeted youth work. Employment and Skills sessions focus on people ages over 29 years in order to avoid duplicating some of the existing 'steps in work' programmes for 18 – 29 year olds already taking place across the city;
- (e) Infrastructure support, including small group work, funding advice and management support, is a new priority for Area Based Grant funding. It is hoped that this approach will encourage a sustainable approach to local community groups;
- (f) Moving forward, there will be an ongoing emphasis on strengthening the voluntary and community sector in the city in times of growing financial uncertainty. In previous years there has been an over-reliance on Council funding but the focus going forward will be on collaborative community organisation.

Following questions from the Committee, the following information was provided:

- (g) In some areas such as Area 7, Neighbourhood Development Officers have used their considerable local knowledge to determine what can be done to address emerging priorities;
- (h) There are quarterly reports against Service Level Agreement and regular cluster meetings with local councillors to identify emerging needs;
- (i) Efforts have been made with the allocation of funding to ensure that areas across the city are receiving funding that is appropriate to the level of deprivation in the area. During the previous round of allocation, there had been a number of wards which had received particularly large amount of funding. This funding has now been reduced to secure greater parity across the city but more work is required to ensure that a coordinated approach is taken to funding in an area so that groups are working together to deliver targeted work;
- (j) This process has improved transparency in reporting and performance monitoring as officers and councillors will regularly receive updates on new and emerging issues, solutions and innovative ideas.

RESOLVED to thanks Louise Graham, Voluntary and Community Sector Partnerships Specialist, for the informative presentation.

26 WORK PROGRAMME 2016/17

Rav Kalsi, Senior Governance Officer introduced the report setting out the programme of activity for this Committee and the Overview and Scrutiny Review Panels for 2016/17.

RESOLVED to agree the work programme for the Overview and Scrutiny Committee and Review Panels for 2016/17, as summarised in the report.

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OVERVIEW AND SCRUTINY COMMITTEE
9 NOVEMBER 2016
DISCUSSION WITH THE PORTFOLIO HOLDER FOR RESOURCES AND NEIGHBOURHOOD REGENERATION
REPORT OF THE CORPORATE DIRECTOR FOR STRATEGY AND RESOURCES

1 Purpose

- 1.1 An opportunity to hear from the Portfolio Holder for Resources and Neighbourhood Regeneration on his key priorities, objectives in 2016/17 and current challenges, with a focus on the budget.

2 Action required

- 2.1 The Committee is asked to use the information received at the meeting from Councillor Graham Chapman, Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration, to inform questioning.

3 Background information

- 3.1 On 9 November 2015, the Council Plan was formally approved by Full Council and this will guide the Council's services and approach to support the delivery of its key priorities for the city over the next four years to 2019.
- 3.2 Each Portfolio Holder has been consulted on the deliverables in their area and the Portfolio Holder for Resources and Neighbourhood Regeneration will attend the Committee to outline his overall vision for his executive portfolio, with a focus on the budget.
- 3.3 In the Council Plan 2015-19, Councillor Graham Chapman identified the following:
- aims over the next 4 years:
 - develop sites across neighbourhoods, providing access to jobs, services and housing;
 - deliver a balanced budget every year;
 - expand further the Council's commercial activity in order to reduce the impact of Government cuts on jobs and services;
 - key things that will be done:
 - create 3,000 high quality jobs through developing sites, including the Medipark, the Boots campus, BioCity, and the Imperial Tobacco site;
 - debt and benefit advice, and the Credit Union as an alternative to pay day lending and loan sharks;

- use land and commercial resources effectively to generate additional income of at least £7million a year in order to protect front line services.
- 3.4 Since 2011, the portfolio has achieved the following:
- secured over 350 jobs at Asda and Northgate, with the capacity for a further 140 jobs located at Northgate and the recently opened Southglade Food Park;
 - protected frontline services through:
 - effective management of the budget;
 - generating income and reducing costs through a successful commercialism agenda;
 - ensuring Nottingham City Council has the lowest number of redundancies of any major city council.

4 List of attached information

- 4.1 Resources and Neighbourhood Regeneration – Council Plan 2015-2019

5 Background papers, other than published works or those disclosing exempt or confidential information

- 5.1 None.

6 Published documents referred to in compiling this report

- 6.1 None.

7 Wards affected

- 7.1 All.

8 Contact information

- 8.1 Laura Wilson
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Resources and Neighbourhood Regeneration




Portfolio Holder
Councillor Graham Chapman *Deputy Leader*



What we want to achieve over the next 4 years:

- Develop sites across our neighbourhoods, providing access to jobs, services and housing
- Deliver a balanced budget every year
- Expand further the Council's commercial activity in order to reduce the impact of Government cuts on jobs and services

The key things that we will do:




- Create 3,000 high quality jobs through developing sites including the Medipark, the Boots campus, Biocity and the Imperial Tobacco site
- Debt and benefit advice and the Credit Union as an alternative to pay day lending and loan sharks 
- Use land and commercial resources effectively to generate additional income of at least £7 million a year in order to protect front line services







Banking with a heart

Our track record so far...

2007-2011

- ▶ £45m invested in street lighting, improving the safety and attractiveness of our streets 
- ▶ 2009 overall citizen satisfaction at 60% 
- ▶ Investment in neighbourhoods led to improvement in national deprivation rankings 

2011-2015

- ▶ Secured over 350 jobs at Asda and Northgate with the capacity for a further 140 jobs located at Northgate and the recently opened Southglade Food Park 
- ▶ Protected frontline services through:
 - ▶ Effective management of our budget 
 - ▶ Generating income and reducing costs through our successful Commercialism agenda 
 - ▶ Ensuring we have the lowest number of redundancies of any major city council 

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OVERVIEW AND SCRUTINY COMMITTEE
9 NOVEMBER 2016
WORK PROGRAMME 2016/17
REPORT OF THE CORPORATE DIRECTOR FOR STRATEGY AND RESOURCES

1. Purpose

To consider and set the overall programme and timetable for scrutiny activity for the forthcoming year.

2. Action required

The Committee is asked to

- 2.1 note the items scheduled on the work programme for the Overview and Scrutiny Committee and Scrutiny Review Panels for 2016/17.

3. Background information

- 3.1 One of the main roles of the Overview and Scrutiny Committee is setting, managing and co-ordinating the overall programme of scrutiny work.

This includes:

- mapping out an initial programme for scrutiny at the start of the municipal year
- monitoring progress against the programme throughout the year, and making amendments as required
- evaluating the impact of scrutiny activity and using lessons learnt to inform future decisions about scrutiny activity.

- 3.4 In setting the programme for scrutiny activity, the Committee should aim for an outcome-focused work programme that has clear priorities and is matched against the resources available to deliver the programme. It is intended to hold fewer, but more in depth reviews which will enable panels to explore and challenge more.

Commissioning scrutiny reviews

- 3.5 Delivery of the programme will primarily be through the commissioning of time-limited (2 to 3 meetings maximum) review panels to carry out reviews into specific, focused topics. All reviews must have the potential to make a positive impact on improving the wellbeing of local communities and people who live and/or work in Nottingham; and to ensure resources are used to their full potential, reviews must have a clear and tight focus and be set a realistic but challenging timetable for their completion.

- 3.6 In setting the programme of scrutiny reviews, it is important that the programme has flexibility to incorporate unplanned scrutiny work requested in-year. However, the Committee will only be able to schedule unplanned work after it has reassessed priorities across the scrutiny programme and considered the impact on existing reviews of the diversion of resources. When the Committee monitors the overall programme for scrutiny at each meeting there will be opportunity to do this.
- 3.7 The Committee held a workshop session in March 2016 and identified a number of areas for consideration during 2016/17. These topics have been identified and are listed in Appendix 1 to this report.
- 3.8 When establishing a review panel, the Committee needs to decide on:
- a clear and tight remit for the review
 - a timescale within which the review should be carried out
 - size of review panel, including whether any co-opted members should be involved
 - chair of the review panel (to be appointed from the pool of five scrutiny chairs)
- and should have regard to the need over the year to engage as many councillors as possible in the scrutiny process.

Policy briefings

- 3.9 Through the process of developing the programme for scrutiny, the Committee may identify issues which call for a policy briefing. The purpose of these briefings is to inform councillors about a current key issue or to prepare councillors for review work that has been commissioned. These informal briefings will not be occasions for scrutiny to be carried out, although they may result in a suggestion for a new scrutiny topic, which would need to be considered by this Committee against the current programme for scrutiny and available resource.
- 3.10 Policy briefings will not form part of the Overview and Scrutiny Committee's agenda but will be held separately and be open to all councillors to attend.

Monitoring programme for scrutiny

- 3.11 On an ongoing basis the Committee will be responsible for managing and co-ordinating the programme for scrutiny and assessing the impact of scrutiny activity. At all future meetings the Committee will monitor the progress of the programme, making amendments as appropriate.

4. List of attached information

- 4.1 The following information can be found in the appendices to this report:

Appendix 1 - feasibility criteria for topics

Appendix 2 - long list of main scrutiny topics

Appendix 3 - long-list of potential future OSC/SRP topics

5. Background papers, other than published works or those disclosing exempt or confidential information

5.1 None

6. Published documents referred to in compiling this report

6.1 None

7. Wards affected

7.1 Citywide

8. Contact information

Laura Wilson

Senior Governance Officer

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Appendix 1

Feasibility Criteria

Decision making and being a critical friend	Is it a topic/key decision which requires consultation with Overview and Scrutiny <u>prior</u> to the decision being taken.	Yes – include. No – apply other criteria and consider removing
Public Interest and relevance	Is the topic still relevant in terms of it still being an issue for citizens, partners or the council in terms of performance, delivery or cancellation of services?	Yes – apply other criteria and consider inclusion No – apply other criteria and consider removing
Ability to change or influence	Can the Committee actively influence the council or its partners to accept recommendations and ensure positive outcomes for citizens and therefore be able to demonstrate the value and impact that scrutiny can have?	Yes – apply other criteria and consider inclusion No – apply other criteria and consider removing
Range and scope of impact	Is this a large topic area impacting on significant areas of the population and the council’s partners <u>or significant impact on minority groups</u>. Is there interest from partners and colleagues to undertake and support this review and will it be beneficial?	Yes – apply other criteria and consider inclusion No – apply other criteria and consider removing
Avoidance of duplication of effort	Is this topic area very similar to one already being scrutinised in another arena or has it already been investigated in the recent past?	Yes – consider involvement in the existing activity or consider removing No – apply other criteria and consider inclusion.

Work Programme 2016/17

7 December 2016	<ul style="list-style-type: none"> • Flood Mitigation Strategy in Nottingham To consider joint working and flood mitigation processes in Nottingham (Highways at Nottingham City Council, Highways Agency, Severn Trent Water) • Discussion with Lead of the Council To consider an update from the Leader on his Council plans, priorities and challenges (Councillor Jon Collins) • Work Programme To agree a draft work programme for 2016/17
4 January 2017	<ul style="list-style-type: none"> • Tourism in Nottingham and Nottinghamshire (Hugh White, Director of Sports, Culture and Parks) • Discussion with Portfolio Holder for Early Intervention and Early Years To consider an update from the Portfolio Holder on his Council plans, priorities and challenges (Councillor David Mellen) • Work Programme To agree a draft work programme for 2016/17
8 February 2017	<ul style="list-style-type: none"> • Housing and the Private Rented Sector in Nottingham (Housing) • Discussion with Portfolio Holder for Schools To consider an update from the Portfolio Holder on his Council plans, priorities and challenges (Councillor Sam Webster)

	<ul style="list-style-type: none"> • Work Programme To agree a draft work programme for 2016/17
8 March 2017	<ul style="list-style-type: none"> • Cycling Strategy in Nottingham (Transport colleagues) • Work Programme To agree a draft work programme for 2016/17
5 April 2017	<ul style="list-style-type: none"> • Discussion with Portfolio Holder for Planning and Housing To consider an update from the Portfolio Holder on her Council plans, priorities and challenges (Councillor Jane Urquhart) • Work Programme Session To agree a draft work programme for 2017/18

Scrutiny Review Topics 2016/17

	Topic	Comments
1	Graduate retention and recruitment in Nottingham – a review to look more closely at what work is taking place to improve and encourage graduates to remain in the city.	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Azad Choudhry to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.
2	Impact of Welfare Reform in Nottingham – What is the impact of the Welfare Reforms introduced in April 2013 on citizens and services in Nottingham.	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Glyn Jenkins to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.
3	Fracking in Nottingham and Nottinghamshire – a review to look closely at the impact of fracking in Nottingham and neighbouring authorities.	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Brian Parbutt to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.
4	Effectiveness of Nottingham City Council's consultation process	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Glyn Jenkins to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.
5	Parking enforcement in Nottingham	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Azad Choudhry to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.
6	Housing regeneration in Nottingham – Nottingham City Council aims to build 2,500 new houses that Nottingham people can afford to rent or buy. Is that a deliverable target?	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Sue Johnson to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.
7	Cycling in Nottingham – Nottingham City Council has an ambitious vision for a cycle city and recently secured £6.1m to kick start an overhaul of the Council's cycling facilities.	<p>Status – to be scheduled</p> <ul style="list-style-type: none"> • Councillor Glyn Jenkins to chair the Panel. • Scope needs to be finalised with chair and submitted for approval to OSC.

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